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CANDIDATE NAME

CENTRE NUMBER

CANDIDATE NUMBER

2230520059

BUSINESS **9609/33**

Paper 3 Business Decision-Making **October/November 2025**

1 hour 45 minutes

You must answer on the question paper.

You will need: Insert (enclosed)

INSTRUCTIONS

- Answer **all** questions.
- Use a black or dark blue pen.
- Write your name, centre number and candidate number in the boxes at the top of the page.
- Write your answer to each question in the space provided.
- Do **not** use an erasable pen or correction fluid.
- Do **not** write on any bar codes.
- You may use an HB pencil for any diagrams, graphs or rough working.

INFORMATION

- The total mark for this paper is 60.
- The number of marks for each question or part question is shown in brackets [ ].
- The insert contains the case study.

This document has **12** pages. Any blank pages are indicated.

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1 Analyse **two** advantages to the government of country G that could result from the nationalisation of LBM.

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2 Analyse **one** benefit and **one** limitation of sales forecasting to LBM as it begins its mining operations.

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3 **(a)** Using the data in Table 1.1, calculate the payback period.

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(b) Using the data in Table 1.1, calculate the net present value (NPV) over six years discounted at 8%.

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(c) Evaluate LBM's decision to go ahead with the hot water mine.

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4 **(a)** Using Figure 1.1:

(i) calculate the total float for activity C

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(ii) identify the minimum project duration.

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(b) Evaluate the importance of Critical Path Analysis (CPA) to the success of the hard rock mine.

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5 Evaluate LBM's decision to use two different approaches to HRM.

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