



# Cambridge International AS & A Level

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## BUSINESS

9609/13

Paper 1 Business Concepts 1

May/June 2023

1 hour 15 minutes



You must answer on the enclosed answer booklet.

You will need: Answer booklet (enclosed)

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### INSTRUCTIONS

- Answer **five** questions in total:  
Section A: answer **all** questions.  
Section B: answer **one** question.
- Follow the instructions on the front cover of the answer booklet. If you need additional answer paper, ask the invigilator for a continuation booklet.

### INFORMATION

- The total mark for this paper is 40.
- The number of marks for each question or part question is shown in brackets [ ].

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This document has **4** pages. Any blank pages are indicated.

**Section A**

Answer **all** questions.

- 1 (a) Define the term *social enterprise*. [2]  
(b) Explain **one** weakness of family businesses. [3]
- 2 (a) Define the term *dismissal*. [2]  
(b) Explain how **one** human need may be satisfied at work. [3]
- 3 (a) Define the term *mass marketing*. [2]  
(b) Explain **one** advantage to a business of segmenting its market. [3]
- 4 Analyse **one** reason why labour productivity is important to a business. [5]

**Section B**

Answer **one** question only.

**EITHER**

- 5 (a) Analyse **two** purposes of a cash flow forecast for a business. [8]  
(b) Evaluate whether break-even analysis is the most important finance activity for a new manufacturer of bicycles. [12]

**OR**

- 6 (a) Analyse **two** benefits to a business of using external recruitment to employ a manager. [8]  
(b) 'A motivated workforce is the most important factor for the success of a low-price airline.'  
Evaluate this view. [12]

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